

මුදල්, ආර්ථික සහ පුතිපත්ති සංවර්ධන අමාතාහාංශය நிதி, பொருளாதாரம் மற்றும் கொள்கை அபிவிருத்தி அமைச்சு

MINISTRY OF FINANCE, ECONOMY AND POLICY DEVELOPMENT

මහලේකම් කාර්යාලය, කොළඹ 01, ශුී ලංකාව.	செயலகம், கொழும்பு 01, இலங்கை.	The Secretariat, Colombo 01, Sri Lanka.
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My No	Your No	Date

Circular No: PED 01/2020

To: All Secretaries of Ministries / All Heads of State Owned Enterprises

Appointment of Boards of Directors for State Owned Enterprises (i.e. Statutory Bodies, State Corporations, State Owned Banks and Insurance Companies, fully or majority owned state companies and all connected subsidiary companies) and Public Expenditure Management of all those entities

This Circular is issued in line with the Circular No PS/SP/Circular/02/2020 dated 13th January 2020 issued by the Secretary to the President.

The government is keen to ensure that public sector systems and procedures are improved with more simplification, resulting in a better quality of service to the public. In this regard, the State Owned Enterprises (SOEs) considering its size and the sectors it operate, are very much required to improve its operations in terms of the quality of the outcomes, measured through both financial and non-financial performance indicators and expected results. Prudent coordination and expenditure reviews targeting cost benefit analysis will support the achievement of ultimate results.

In this backdrop, all SOEs should take immediate steps to simplify their systems and procedures to ensure that the public service delivery mechanism would become more efficient and people friendly in order to provide maximum benefits of public expenditure to the people.

You are, therefore, instructed to strictly adhere to the following;

01. Payment of Allowances and providing transport facilities to Chairmen, Executive and Non-Executive Directors and Observers are amended with effect from 01st January 2020.

- 1.1 Chairman of any SOE could only draw an allowance of Rs.100,000/- per month or the allowances as stipulated in section 2.1 and 2.2 of the Public Enterprises Circular No: PED 3/2015, whichever is less.
- 1.2 Chairman of any SOE will be entitled to use only one official vehicle and a fuel allowance equivalent to 150 liters per month. Accordingly, the sections 3.1 (1) and 3.2.1 of the Public Enterprises Circular No: PED 1/2015 are hereby revoked. Further, Chairman of any such SOE could either be provided an official vehicle as per the Public Enterprises Circular No: PED 1/2015(i) or could draw a monthly allowance.
- 1.3 Payment of Allowances to Chairmen, Executive and Non-Executive Directors and Observers should be based on the conditions stipulated in the Public Enterprises Circular No: PED 3/2015. However, regardless of the number of Board meetings attended by a Board member or an Observer during a month, the total sitting allowance for Board meetings held during a month should not exceed Rs.25,000/- per month.
- 1.4 Board members or Observers are not entitled to use vehicles provided by the SOEs for any purpose other than for attending Board meetings or subcommittee meetings. However, if the vehicle is not provided by the SOEs for the same, a transport allowance can be paid in terms of the Section 2.7 of the Public Enterprises Circular No: PED 3/2015.
- 1.5 Any deviations from these instructions should be referred immediately to the Secretary to the Treasury.
- 02. In the process of making related fresh appointments, refrain from appointing any Working Directors (WDs). In the event any WDs have already been appointed, you are requested to take necessary corrective measures in that regard.
- 03. All Chairmen and the Board of Directors must make a comprehensive assessment of the operations of the entities at the outset specially related to the operational status, human resources and financial position. In that
 - a. Boards must ensure that all activities undertaken by the entity are streamlined to ascertain improved delivery through the avoidance of duplication and overlap of work, and better use of technology.
 - b. Chairmen and Board Members should assess the suitability of their respective CEOs, CFOs and other members of the Senior Management and take

- appropriate management decisions in consultation with the relevant authorities, and where necessary with the General Treasury in this regard.
- c. With regard to the human resources, Boards must, having undertaken a needs assessment, ensure that the staff is utilized better, including through the consolidation of activities, redeployment of staff to ensure that no division /unit is overstaffed while others are understaffed. It is important that when taking decisions that such decisions are taken with a view to ensure that the interests of the entity is achieved within the broader policy framework of the government and that no decisions is taken that will disturb industrial peace. All effort must be taken to ensure that no new recruitments are done.
- d. All SOEs must ensure that their budgets and spending programmes are reassessed and aligned with the government's priorities to provide an efficient service delivery to the public with the maximum cost effectiveness. In this regard, SOEs must pay particular attention to rationalize and control the expenditure relating to advertising, marketing and promotional budgets with special control over fuel, electricity, communications, travel, use of vehicles, purchase of office equipment, furniture and other office facilities.
- e. All procurements must be undertaken having followed the due procedures and all SOEs must have a procurement plan approved by the Board.
- f. Boards are also strongly advised to undertake a thorough due diligence of specially the legally binding contracts/agreements/memorandums of understandings, the SOEs will enter into, specially having undertaken a cost benefit analysis, any liabilities that may arise both direct and contingent. Prior to the signing of such contracts/agreements/memorandums of understandings, it is mandatory that the required approvals are in place.
- g. It is noted that the Boards of SOEs must draw up Corporate /Strategic/Business Plan to improve the performance of the SOEs, centered in the improvement in the service delivery at the least cost. Boards are encouraged to use technology appropriately and in implementing IT related programmes, entities should ensure strict adherence to Circular Number PS/GPA/Circular/01/2020 dated 13th January 2020 issued by the Secretary to the President.
- h. SOEs should refrain from making any new commitments and from entering in to any MOUs or agreements with foreign governments and organizations and dealing with investment proposals, financing proposals or bilateral or multilateral funding arrangements and public investment projects either in the

form of grant, aid or foreign loans. Your attention is drawn to Circular Number PS/SP/SB/Circulars/06/2019 dated 19th December 2019 issued by the Secretary to the President.

- 04. The Boards of all SOEs are responsible for the overall operations and establishment and continuing the governance environment of the SOEs. The Boards must be thoroughly conversant with the industry regulatory framework within which the SOEs should operate and other compliance requirements such as the statute of establishment/Articles of Association, where relevant, the provisions of the Companies Act. Actions must be taken to meet all statutory payments on time. Board meetings must be meaningful in so far that discussions of key policies and operational matters are a regular feature in the Board meetings. The sub committees of all SOEs must be operationalized and the Board of Directors (BoDs) must frequently discuss the matters raised in such sub committees.
- 05. Boards are required and encouraged to take necessary decisions using its discretion in the interests of the SOEs, as the Chairmen and the Boards of Directors' fundamental responsibility is to ensure that the SOEs function in a viable manner in achieving the set objectives of the entity.
- 06. The Chairmen and BoDs should make sure that Citizen Charters including charges, estimated time periods for each service etc. must be displayed to the public/customers in office premises and websites. The Chairmen and BoDs should assure that those policies are strictly adhered by the staff in compliance with the government policy on maintaining people-friendly, timely and transparent public service delivery.
- 07. Government policy of zero tolerance of waste, irregularities, and corruption must prevail and Boards must take necessary actions to keep its employees and stakeholders informed of the same.
- 08. You are reminded that SOEs are centric in the government's policy framework and it is expected that the Chairmen and the Boards will discharge the responsibility of ensuring that the SOEs operate within a framework of best practices in governance, so as to achieve the objectives as established, to the best of their ability and in good faith.
- 09. The SOEs are requested to draw special attention on immediate action to be undertaken in early 2020 as explained in Annex A.

- 10. SOEs are invited to coordinate and engage with the Treasury through the Director General, Department of Public Enterprises or the Department of National Budget as appropriate. Any clarifications on this Circular could be obtained from the Director General Department of Public Enterprises on T.P. 0112484617 or email dgpe@ped.treasury.gov.lk
- 11. Heads of SOEs must ensure that this Circular is tabled at the next immediate Board meeting for discussion.

S.R.Attygalle
Secretar

Secretary to the Treasury

Copies:

- 1. Secretary to the President
- 2. Secretary to the Prime Minister
- 3. Secretary to the Cabinet of Ministers
- 4. Auditor General

Annex A

- (a) Having coordinated with the relevant authorities, Chairmen should ensure that the first Director Board meeting is convened on or before 31st January 2020 provided that there are sufficient number of members are appointed to meet the quorum.
- (b) Chairmen and BoDs should ensure that the respective entities' budget and spending programmes for 2020 are reassessed and aligned with the government's priorities. The 2020 budget should reflect the tax simplifications and reductions recently announced. Thereby it is desirable that all entities target at least a 25% saving in its expenditure. Such savings should be channeled towards investments to improve the efficiency and the effectiveness of the SOE. Chairmen and BoDs should ensure that the revised budgets are submitted to the Department of Public Enterprises or the Department of National Budget as appropriate on or before 28th February 2020.



<mark>මුදල් අමාත</mark>ඵාංශය நிதி அமைச்சு MINISTRY OF FINANCE

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Public Enterprises Circular No. PED 3/2015

Department of Public Enterprises General Treasury Colombo 01

All Secretaries to Ministries, Chairmen of Public Corporations, Statutory Boards, State Owned Companies and State Banks

Payment of Allowances to Chairmen, Executive and Non-Executive Directors and Observers

Allowances to Chairmen, Executive and Non-Executive Directors and Observers of State Owned Enterprises are amended with effect from 1st July 2015.

1. Categorization of State Owned Enterprises (SOEs) for the Purpose of Payment of Allowances to Chairmen, Executive and Non-Executive Directors and Observers.

SOEs are categorized as hereunder, having taken into consideration mainly the nature of activities carried on, the economic and commercial environment within which they operate, the extent of their dependency on the national budget and the regulatory environment within which they function.

1.1. Regulatory Agencies

Entities entrusted with regulatory functions in terms of an Act of Parliament are deemed as Regulatory Agencies.

1.2 Promotional Agencies

Entities established under an Act of Parliament to perform promotional activities/ responsibilities, while being either dependent on the National Budget or derive own revenue from sources of income streams decided by the Government by way of rates, levy, rent, service fee etc. are deemed as Promotional Agencies.

1.3 Research and Development Agencies

Entities established under an Act of Parliament to perform research and development activities for the benefit of the national economy or in the wider interest of the public are deemed as Research and Development Agencies.

1.4 Educational Agencies

Entities established under an Act of Parliament or incorporated under the Companies Act No. 7 of 2007 which are involved in tertiary and higher education, vocational and other training or in furtherance of knowledge of professionals are deemed as Educational Agencies.

1.5 Other State Owned Enterprises not categorized under the above categories.

- I. Public Corporations i.e. corporations, boards or bodies which were or are established by or under any written law, other than the Companies Act.
- II. Companies incorporated under the Companies Act No 7 of 2007 in which the Government or a Public Corporation or local authority directly or indirectly hold fifty percent or more of the shares of that company.

1.6 Subcategories of five SOE Categories

Subcategories including the names of the institutions of the above five SOE categories are given in the annexure to this circular.

2 Monthly Allowances / Sitting Allowances

2.1 All-inclusive monthly allowances payable to Chairmen, Executive Directors and Working Directors and sitting allowances payable to Non-executive Directors and observers on a per sitting basis for attending Board Meetings and meetings of Board Sub Committees as may be required in terms of statute or as may be required by a regulator, shall be made as set out as follows:

SOE Category	Sub –	Monthly Allowance (Rs.)		Sitting Allowance (Rs.)
	Category	Chairman	Executive Director/ Working Director	Non-Executive Directors/ Observers
	A	100,000	80,000	10,000
Regulatory	В	75,000	60,000	6,000
	A	90,000	75,000	10,000
Promotional	В	75,000	60,000	6,000
Research & Development	-	75,000	60,000	6,000
Educational	A	As approved by the appropriate Authority		6,000
	В	75,000	60,000	6,000
	A	125,000	90,000	12,500
	В	100,000	75,000	10,000
Other State Owned	С	80,000	65,000	8,500
Enterprises D		75,000	60,000	7,500
	Е	75,000	60,000	6,000

- 2.2 Allowances specified in this circular will not apply to the State Owned Enterprises in Subcategory F. The payment of allowances to Chairmen, Board of Directors etc. of SOEs in this category, shall be decided by the respective Board of Directors having regard to competitive market rates paid by similar institutions, the educational and competency levels of the personnel concerned, with the recommendation of the Secretary to the Line Ministry and the concurrence of the Hon. Minister of Finance.
- 2.3 A person who holds any of the posts of Chairman, Executive Director(ED) or Working Director (WD) in more than one entity on a full time basis cannot draw the full allowance from all the entities. Instead he/she may draw the allowances as given below notwithstanding anything to the contrary contained in the letter of appointment or any previous decisions given in that regard by the Management Services Department (MSD).

Full Allowance from the first office

50% of the allowance from the second office

25% of the allowance from the third office

A person permanently employed on a full time basis in the Public service or in any other SOE, drawing a salary and other benefits entitled for that position and has been appointed

as a Chairman/ED or WD of another SOE on a full time basis, will be eligible to draw only 50% of the due allowance from that SOE, he/she has been appointed to.

- 2.4 No person shall claim allowances for serving in more than three SOEs in the posts of Chairmen, Executive Director or Working Director.
- 2.5 Any Chairman, Board Member, Executive Director, Working Director or an Observer who covers up duties of a permanent position in the same entity, cannot be paid any additional payment.
- A person who acts as a Chairman, ED or WD is entitled for an acting allowance of 50% of the respective allowance for the period of such service provided such person has served in such post for a minimum of 28 consecutive days.
- 2.7 A reasonable Transport Allowance, having taken into account the distance, may be paid to a Board Member or an Observer for attending Board meetings or any Board Sub-Committee Meetings, provided such person has not been given transport facilities by the respective institution.
- 2.8 Any deviation in payment of monthly allowances or sitting allowances and any other similar payments other than those specified above, can be paid only with the recommendation of the Secretary to the Line Ministry and with the concurrence of the Hon. Minister of Finance.
- 2.9 Since Chairmen of SOEs are not treated as employees of SOEs, allowances paid to them are not liable for contribution to EPF and ETF.
- 2.10 Monthly allowances to Chairmen, Executive Directors/Working Directors and sitting allowances to Non- Executive Directors and observers are liable to deduct applicable taxes.
- 2.11 Chairmen, Executive Directors and Working Directors are not entitled for the sitting allowance paid to Non-Executive Directors and Observers.
- 2.12 Payment of sitting allowances should be limited to a maximum of two Board meetings per month.
- 2.13 Fees payable to the members of the Audit Committee and observers (excluding executives of the SOEs) should be in par with the amount that is paid to Non- Executive Directors who attend board meetings.
- 2.14 In case where the Chairman holds both Chairman and Chief Executive Officer posts, he/she entitles to draw only one allowance/ salary whichever is higher.

3 Cancellation of previous circular

The Public Enterprises Circular No. PED 58(2) dated 15th September 2011 is hereby cancelled.

4. Clarifications on this Circular

Any clarification regarding this circular may be obtained from Mr. J.M.U.P.Jayamaha, Additional Director General (Tel: 2484623) or Mr. M.R.V.R.Meepura, Director (Tel: 2484628) of Department of Public Enterprises.



R.H.S.Samaratunga Secretary to the Treasury

Copy to:

- 1. Secretary to the President
- 2. Auditor General
- 3. Director General Department of Management Services.
- 4. Director General Department of National Budget

Annexure - Subcategories within the five SOE Categories (Refer to the section No 1.6 of the circular)

1. Regulatory Agencies

1.1 Sub Category A - Regulatory Agencies

1. Civil Aviation Authority	2. Public Utilities Commission of Sri
	Lanka (PUCSL)
3. Consumer Affairs Authority	4. Securities & Exchange Commission of
	Sri Lanka(SEC)
5. Geological Survey & Mines	6. Telecommunication Regulatory
Bureau(GSMB)	Commission of Sri Lanka (TRC)
7. Insurance Board of Sri Lanka	8. University Grants Commission (UGC)
(IBSL)	
9. National Gem & Jewellery	
Authority	

1.2 Sub Category B - Regulatory Agencies

 Ayurvedic Medical Council 	2. National Transport Medical Institute
3. Atomic Energy Authority	4. Official Language Commission
5. Central Environmental Authority	6. Public Performance Board
7. Condominium Management	8. Sri Lanka Accounting & Auditing
Authority	Standards Monitoring Board
9. Homeopathy Medical Council	10. Sri Lanka Accreditation Board of
	Conformity Assessment
11. Institute of Child Protection	12. Sri Lanka Inventors Commission
Authority	
13. Institute of Construction Training	14. Sri Lanka Standards Institute
& Development (ICTAD)	
15. Medical Council of Sri Lanka	16. Construction Industry Development
	Authority (CIDA)
17. National Dangerous Drugs Control	18. Tertiary & Vocational Education
Board	Commission
19. National Transport Commission	20. Water Resources Board

2. Promotional Agencies

2.1 Sub Category A - Promotional Institutions

1. Information & Communication	2. Sri Lanka Tourism Development
Tech. Agency of Sri Lanka Ltd	Authority
3. Sri Lanka Tea Board	4. Urban Development Authority
5. Board of Investment (BOI)	6. Sri Lanka Tourism Promotion Bureau

2.2 Sub Category B - Promotional Institutions

Coconut Cultivation Board	2. National Design Centre
3. Coconut Development Authority	4. National Enterprise Development
	Authority
5. Export Development Board	6. National Housing Development
	Authority
7. Industrial Development Board	8. Sri Lanka Sustainable Energy Authority
9. National Aquaculture Development	10. Tea Small Holder Development
Authority (NAQDA)	Authority
11. National Craft Council	

3. Research and Development Agencies

1. Arthur C Clarke Institute of Modern	National Building Research
Technology	Organization
3. Coconut Research Board	4. National Engineering Research &
	Development Centre
5. Rubber Research Board	6. Sugar Cane Research Institute
7. Hecktor Kobbekaduwa Agrarian	8. Sri Lanka Council for Agriculture
Research & Training Institute	Research Policy
9. Industrial Technology Institute	10. Tea Research Institute of Sri Lanka
11. Institute of Fundamental Studies	12. National Aquatic Resources Research
	Dev. Agency (NARA)
13. Institute of Policy Studies	14. National Research Institute

4. Educational Agencies

4.1 Sub Category A - Educational Institutions

 Buddhasrawake Bhikku University 	2. Sir John Kotalawala Defense
	University
3. Buddhist & Pali University	4. South Eastern University of Sri Lanka
5. Eastern University of Sri Lanka	6. Sri Palee Campus
7. Gampaha Wickrmamarachhchi	8. Swami Vipulananda Institute of
Ayurveda University	Aesthetic Studies
9. Institute of Human Resource	10. Trincomalee Campus
Advancement	75
11. Institute of Bio Chemicals Molecular	12. University of Ruhuna
Biology and Biotechnology	-
13. Institute of Indigenous Medicine	14. University of Visual & Performing
	Arts
15. Institute of Technology University of	16. University of Colombo
Moratuwa	
17. National Centre for Advance Studies	18. University of Colombo Institute for
in Humanitarian and Social Sciences	Agro Technology and Rural
Ayurveda University 9. Institute of Human Resource Advancement 11. Institute of Bio Chemicals Molecular Biology and Biotechnology 13. Institute of Indigenous Medicine 15. Institute of Technology University of Moratuwa 17. National Centre for Advance Studies	Aesthetic Studies 10. Trincomalee Campus 12. University of Ruhuna 14. University of Visual & Performing Arts 16. University of Colombo 18. University of Colombo Institute for

19. National Institute of Library &	20. University of Colombo Institute of
Information Science	Computing
21. Open University of Sri Lanka	22. University of Jaffna
23. Post Graduate Institute of Pali &	24. University of Kelaniya
Buddhist Studies	*
25. Post Graduate Institute of Agriculture	26. University of Moratuwa
27. Post Graduate Institute of Archeology	28. University of Peradeniya.
29. Post Graduate Institute of English	30. University of Sri Jayewardenepura
31. Post Graduate Institute of Medicine	32. University of Vocational Technology.
33. Post Graduate Institute of Science	34. Uva Wellassa University of Sri Lanka
35. Rajarata University of Sri Lanka	36. Vavuniya Campus
37. Sabaragamuwa University of Sri	38. Wayamba University of Sri Lanka
Lanka	

4.2 Sub Category B - Educational Institutions

1. Ceylon- German Technical Training	2. National Institute of Plantation
Institute	Management
3. Defense Services Command and Staff	4. National Library & Documentation
College	Service Board
5. Distance learning Centre (DLC)	6. Post-Harvest Technology Institute
7. Gem & Jewellery Research &	8. Sri Lanka Institute of Development
Training Institute	Administration
9. National Apprenticeship & Industrial	10. Sri Lanka Foundation Institute
Training Authority (NAITA)	
11. National Institute of Corporative	12. Sri Lanka Institute of Advanced
Development	Technological Education
13. National Institute of Education	14. Sri Lanka Institute of Information
	Technology (Guarantee) Ltd
15. National Institute of Fisheries &	16. Sri Lanka Judges Institute
Nautical Engineering	
17. National Institute of Language	18. Sri Lanka Institute of Textile &
Education & Training	Apparel
19. Sri Lanka Vocational Training	
Authority	

5. Other State Owned Enterprises (SOEs)

5.1 Sub Category A - Other State Owned Enterprises

Airport and Aviation Services(Sri Lanka) LTD (AASL)	2. National Savings Bank (NSB)
3. Bank of Ceylon (BOC)	4. National Water Supply and Drainage Board (NWSDB)
5. Ceylon Electricity Board (CEB)	6. People's Bank (PB)
7. Ceylon Petroleum Corporation (CPC)	8. Sri Lanka Ports Authority

5.2 Sub Category B - Other State Owned Enterprises

Central Engineering Consultancy Bureau (CECB)	2. National Lotteries Board (NLB)
3. Ceylon Fertilizer Company Ltd	4. Post Graduate Institute of
	Management (PIM)
5. Chilaw Plantations Ltd	6. Regional Development Bank (RDB)
7. Development Lotteries Board (DLB)	8. SL Export Credit Insurance
	Corporation
9. Employees Trust Fund Board (ETF)	10. Sri Lanka Bureau of Foreign
	Employment
11. Housing Development Finance	12. Sri Lanka Land Reclamation &
Corporation Bank (HDFC)	Development Corp. (SLRDC)
13. Independent Television Network (ITN)	14. Sri Lanka Transport Board (SLTB)
15. Kurunegala Plantations Ltd	16. State Development and Construction Corporation (SD & CC)
17. Lanka Mineral Sands Ltd	18. State Engineering Corporation
19. Lanka Sathosa Ltd (Laksathosa)	20. State Mortgage and Investment Bank (SMIB)
21. Milk Industries of Company Ltd (MILCO)	22. State Pharmaceuticals Corporation (SPC)
23. National Insurance Trust Fund	24. State Pharmaceuticals Manufacturing
(NITF)	Corporation (SPMC)
25. National Institute of Business	26. State Timber Corporation
Management (NIBM)	

5.3 Sub Category C – Other State Owned Enterprises

Agriculture & Agrarian Insurance Board	2. Paranthan Chemicals Co. Ltd
3. Ceylon Fisheries Corporation	4. Rakna Arakshana Lanka Ltd
Ceylon Shipping Corporation	6. Sri Jayewardenepura General Hospital
7. Colombo Commercial Fertilizer Co.	8. Sri Lanka Ayurvedic Drugs Corporation
9. Elkaduwa Plantations Ltd	10. Sri Lanka Broadcasting Corporation (SLBC)
11. Janatha Estates Development Board (JEDB)	12. Sri Lanka Cashew Corporation
13. Kahatagaha Graphite Lanka Ltd	14. Sri Lanka Convention Bureau
15. Kalubovitiyana Tea Factory Ltd	16. Sri Lanka Handicrafts Board
17. Land Reform Commission	18. Sri Lanka Institute of Tourism and Hotel Management
19. Lanka Logistics (Pvt) Ltd	20. Sri Lanka Institute of Printing
21. Lanka Phosphate Ltd	22. Sri Lanka Rupavahini Corporation
23. Lankaputhra Development Bank Ltd	24. Sri Lanka Savings Bank Ltd
25. Mantai Salt Ltd	26. Sri Lanka State Plantation Corporation (SLSPC)
27. National Film Corporation	28. State Printing Corporation

29. National Livestock Development	30. STC General Trading Company Ltd
Board (NLDB)	
31. Paddy Marketing Board	

5.4 Sub Category D - Other State Owned Enterprises

1. B.C.C Lanka Ltd	2. Lanka Salusala Ltd
3. Building Materials Corporation	4. National Paper Corporation
5. Ceylon Ceramics Corporation	6. North Sea Ltd
7. Ceylon Fishery Harbour Corporation	8. Palmyrah Development Board
9. Cey-Nor Foundation Ltd	10. POLIPTO Lanka Pvt Ltd
11. Corporative Wholesale Establishment (CWE)	12. Selasene Rupavahani
13. Hingurana Sugar Industries Ltd	14. Skills Development Fund
15. Janatha Fertilizer Enterprises Ltd	16. Sri Lanka Carbon Fund Ltd
17. Kanthale Sugar Industries Ltd	18. Sri Lanka Cement Corporation
19. Lakdiva Engineering Co Ltd	20. Sri Lanka Rubber Manufacturing & Export Corporation
21. Lanka Cement Company Ltd	22. Sri Lanka Thriposha Co Ltd
23. Lanka Fabrics Ltd	24. State Trading Cooperative Wholesale
	Co Ltd
25. Lanka Leyland Ltd	

5.5 Sub Category E - Other State Owned Enterprises

1. Disaster Management Centre2. Road Development Authority3. Hadabima Authority of Sri Lanka4. Samurdhi Authority of Sri Lanka5. Land Survey Council6. Social Security Board7. Legal Aid Commission of Sri Lanka8. Southern Development Authority of Sri Lanka9. Mahaweli Authority of Sri Lanka10. Sri Lanka Book Development Council11. Marine Environment Protection Authority12. Sri Lanka Freedom From Hunger Campaign Board13. Mediation Board Commission14. Sri Lanka Press Council15. National Human Resource Development Council16. State Resource Management Corporation Limited17. National Science & Technology Council18. Sugathadasa National Sports Services Complex Authority19. National Science Foundation20. Superior Courts Complex Board
5. Land Survey Council 6. Social Security Board 7. Legal Aid Commission of Sri Lanka 8. Southern Development Authority of Sri Lanka 9. Mahaweli Authority of Sri Lanka 10. Sri Lanka Book Development Council 11. Marine Environment Protection Authority 12. Sri Lanka Freedom From Hunger Campaign Board 13. Mediation Board Commission 14. Sri Lanka Press Council 15. National Human Resource Development Council 16. State Resource Management Corporation Limited 17. National Science & Technology Council 18. Sugathadasa National Sports Services Complex Authority
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9. Mahaweli Authority of Sri Lanka 10. Sri Lanka Book Development Council 11. Marine Environment Protection Authority 12. Sri Lanka Freedom From Hunger Campaign Board 13. Mediation Board Commission 14. Sri Lanka Press Council 15. National Human Resource Development Council 16. State Resource Management Corporation Limited 17. National Science & Technology Council 18. Sugathadasa National Sports Services Complex Authority
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Development Council Corporation Limited 17. National Science & Technology Council Complex Authority Complex Authority
17. National Science & Technology Council 18. Sugathadasa National Sports Services Complex Authority
Council Complex Authority
19. National Science Foundation 20. Superior Courts Complex Board
20. Superior Country Search
21. National Secretariat for Disabilities 22. Thurusaviya Fund
23. National Secretariat for Elders 24. Tower Hall Theater Foundation
25. National Youth Service Council 26. Udarata Development Authority
27. National Institute of Social 28. Urban Settlement Development
Development Authority
29. Sri Lanka Institute of Local 30. Wijaya Kumaratunga Memorial
Governance Hospital
31. Ranaviruseva Authority 32. Express Way Transport Company
(Pvt) Ltd

33. Rehabilitation of persons, Property &	34. Galle Heritage Foundation
Industries Authority	~
35. Resettlement Authority	36. Any other SOE not listed under any
	other category

5.6 Sub Category F - Other State Owned Enterprises

Hotel Developers Lanka Ltd	2. The Associated Newspapers
	Corporation
3. Mihin Lanka (Pvt) Ltd	4. Thomas De Larue Lanka C & C
	Printing Ltd
5. Sri Lanka Insurance Corporation	6. West Coast Power (Pvt) Ltd
7. Sri Lanka Telecom PLC	8. Sri Lanka Airlines Ltd
9. Subsidiaries of SOEs	